

4.2 Objectives, Results and Activities

4.3.1 Operational Overview of the Action: Log-frame

Operational Overview of the Action: Log-frame¹ (max. 3 pages)

Title of the Action	Capacity building for enhanced response preparedness using MPCT within the Great Lakes region.			
Principal Objective	Disaster-affected people within the Great Lakes region are assisted by the Red Cross National Society with quick and well-targeted cash-transfers in order to increase their capacities to cope with the impact of the crisis situation.			
	Intervention Logic		Sources of Verification	Assumptions and Risks
Specific Objective 1	BRC, RRC and TRC have increased disaster preparedness capacity to effectively provide multi-purpose cash transfers to the most vulnerable groups affected by an emergency.			Assumptions Timely recruitment and availability of qualified staff and volunteers key for programme implementation Board members and all other stakeholders involved understand and are committed to implementation
Objectively Verifiable Indicators	Baseline	End of programme	Sources of verification	
<u>Indicator:</u> % of the beneficiary households indicate they received a MPCT covering their immediate needs within 72 hours after the occurrence of the disaster.	N/A	85%	Post-distribution monitoring	
Result 1: The NS has mapped & analysed current and needed capacities in MPCT and has created an enabling environment for integrating MPCT into the disaster-response portfolio.				
Objectively Verifiable	Baseline	End of programme	Sources of	

¹ This table will be annex I of the signed Agreement. It has to give a comprehensive overview of the different elements of the Action. It will only contain concise information on results and activities. Any changes made to the log-frame at intermediate report or final report stage will be done using strikethroughs.

Indicators			verification	of CBI
<p><u>Indicator 1.1.</u> Mapped and analyzed data available on the feasibility of MPCT response within the target area.</p>	<p>Burundi Market assessment: 3 VCA mapping: 3 Scenario's developed: 3</p> <p>Rwanda Market Assessments: 0 VCA mapping: 0 Scenario's developed: 0</p> <p>Tanzania Market Assessments: 0 VCA mapping: 0 Scenario's developed: 0</p>	<p>Burundi Market assessment: 3 VCA mapping: 3 Scenario's developed: 2</p> <p>Rwanda Market assessment: 3 VCA mapping: 3 Scenario's developed: 2</p> <p>Tanzania Market assessment: 3 VCA mapping: 3 Scenario's developed: 2</p>	<p>Baseline report including results from VCA and market assessments, scenario's drawn</p>	<p>Willingness of governmental and humanitarian cash-partners towards collaborating with NS</p> <p>Service providers are engaged in design processes for cash transfer mechanisms and keep their contractual commitments</p>
<p><u>Indicator 1.2.</u> Cash-specific staff available within NS.</p>	<p>Burundi Presence of MPCT Focal Point: No Presence of MPCT Working Group: No</p> <p>Rwanda Presence of MPCT Focal Point: No Presence of MPCT Working Group: No</p> <p>Tanzania Presence of MPCT Focal Point: No Presence of MPCT Working Group: No</p>	<p>Burundi Presence of MPCT Focal Point: Yes Presence of MPCT Working Group: Yes</p> <p>Rwanda Presence of MPCT Focal Point: Yes Presence of MPCT Working Group: Yes</p> <p>Tanzania Presence of MPCT Focal Point: Yes Presence of MPCT Working Group: Yes</p>	<p>Organogram, job descriptions</p>	<p>Community beneficiaries are both willing and able (in terms of physical and monetary access to markets) to participate and support cash-response</p> <p>Developed communication materials are well understood by target audience</p>
<p><u>Indicator 1.3.</u> Ensured and durable stakeholder engagement of NS board and relevant departments on CBI.</p>	<p>Burundi MPCT integrated into NS policies on disaster response: No MPCT integrated into NS contingency planning: Ad hoc, not structural</p> <p>Rwanda MPCT integrated into NS policies on disaster response: No</p>	<p>Burundi MPCT integrated into NS policies on disaster response: Yes MPCT integrated into NS contingency planning: Yes</p> <p>Rwanda MPCT integrated into NS policies on disaster response: Yes</p>	<p>NS strategy report, NS HQ and branch contingency planning</p>	<p>Safe access to target areas can be maintained throughout the year.</p> <p>Political and administrative conditions in the target</p>

	MPCT integrated into NS contingency planning: No Tanzania MPCT integrated into NS policies on disaster response: No MPCT integrated into NS contingency planning: No	MPCT integrated into NS contingency planning: Yes Tanzania MPCT integrated into NS policies on disaster response: Yes MPCT integrated into NS contingency planning: Yes		municipalities remain favorable during project implementation. The social, economic and political situation in the area of intervention remains stable enough to allow for project implementation.
Result 2: The NS possesses the necessary tools, systems & resources to implement timely and large-scale MPCT				
<u>Indicator 2.1.</u> Number of NS staff and volunteers trained in MPCT.	Burundi HQ staff: 2 (basic) Branch staff: 4 (2 Buja Rural, 2 Muyinga) Volunteers: 0 Rwanda HQ staff: 6 (5 basic, 1 advanced) Branch staff: 0 Volunteers: 0 Tanzania HQ staff: 1 (basic) Branch staff: 0 Volunteers: 0	Burundi HQ staff: 10 advanced Branch staff: 10 advanced Volunteers: 42 advanced Rwanda HQ staff: 9 advanced Branch staff: 3 advanced Volunteers: 45 advanced Tanzania HQ staff: 7 advanced Branch staff: 6 advanced Volunteers: 45 advanced	training curricula, attendance sheets and activity reports	Trained people do not move away from the community. Governmental actors remain supportive to the project's goals and approaches.
<u>Indicator 2.2</u> Number of developed SOP's on MPCT linking to district and national contingency plan	Burundi SOP's developed: 0 SOP's tested: 0 Rwanda SOP's developed: 0 SOP's tested: 0 Tanzania SOP's developed: 0	Burundi SOP's developed: 2 different SOP's SOP's tested: 2 different SOP's Rwanda SOP's developed: 2 different SOP's SOP's tested: 2 different SOP's Tanzania SOP's developed: 2 different SOP's	National SOP templates	Risks Risk 1: The political situation within the Great Lakes Region worsens and the country becomes affected by large scale emergencies which surpass the capacity of the NS

	SOP's tested: 0	SOP's tested: 2 different SOP's		to invest in preparedness activities.
<u>Indicator 2.3</u> Development of a feedback mechanisms for beneficiary and non-beneficiary feedback during MPCT response.	Burundi Existence of beneficiary feedback mechanism: no Rwanda Existence of beneficiary feedback mechanism: yes, but not adapted to cash Tanzania Existence of beneficiary feedback mechanism: no	Burundi Existence of beneficiary feedback mechanism: yes Rwanda Existence of beneficiary feedback mechanism: yes, adapted to cash Tanzania: Existence of beneficiary feedback mechanism: yes	satisfaction evaluation reports; activity reports	Risk 2. The relationship between NS and third parties worsens and hinders programme implementation. F.e. refusal of national or regional governmental actors to perform CBI in targeted area.
<u>Indicator 2.4.</u> Number of pre-agreements with 3rd parties or Financial Service Providers signed.	Burundi Pre-agreements with 3rd parties/FSP signed: 0 Rwanda Pre-agreements with 3rd parties/FSP signed: 0 Tanzania Pre-agreements with 3rd parties/FSP signed: 0	Burundi Pre-agreements with 3rd parties/FSP signed: 1 Rwanda Pre-agreements with 3rd parties/FSP signed: 2 Tanzania Pre-agreements with 3rd parties/FSP signed: 2	Signed contracts	Risk 3: When cooperation with governmental actors is possible, local authorities might be biased during beneficiary selection. Risk 4. Turnover of key staff or volunteers who may not complete the trainings or may not remain active or available after the training.
<u>Indicator 2.5:</u> Number of households assisted with a small-scale pilot MPCT	N/A	Burundi Number of households assisted with small-scale pilot MPCT: 100 Rwanda Number of households assisted with small-scale pilot MPCT: 100 Tanzania Number of households assisted with small-scale pilot MPCT: 100	Intervention report	Risk 5: Inability to obtain funds for cash interventions when and where needed from the donors incl. untimely transfer of funds.

Result 3: The NS is fully engaged in communication and coordination on MPCT towards beneficiaries, press, governmental and non-governmental actors active in MPCT				
Indicator 3.1: Number of meetings, workshops and events regarding MPCT, attended or initiated by NS	<p>Burundi Meetings/workshops with donors: / Meetings/workshops with implementing MPCT NGO's in-country: / Meeting/workshops with relevant governmental agencies and private sector: /</p> <p>Rwanda Meetings/workshops with donors: / Meetings/workshops with implementing MPCT NGO's in-country: bi-weekly Meeting/workshops with relevant governmental agencies and private sector: bi-weekly</p> <p>Tanzania Meetings/workshops with donors: / Meetings/workshops with implementing MPCT NGO's in-country: / Meeting/workshops with relevant governmental agencies and private sector: /</p>	<p>Burundi Meetings/workshops with donors: annual Meetings/workshops with implementing MPCT NGO's in-country: trimestral Meeting/workshops with relevant governmental agencies and private sector: trimestral</p> <p>Rwanda Meetings/workshops with donors: annual Meetings/workshops with implementing MPCT NGO's in-country: bi-weekly Meeting/workshops with relevant governmental agencies and private sector: bi-weekly</p> <p>Tanzania Meetings/workshops with donors: annual Meetings/workshops with implementing MPCT NGO's in-country: trimestral Meeting/workshops with relevant governmental agencies and private sector: trimestral</p>	<p>Meeting/workshop reports Attendance lists</p>	<p>Risk 6: Inability to disburse cash to the beneficiaries in time by the service providers.</p> <p>Risk 7: Inflationary risks and market malfunctioning due to in-country disaster situation and seasonal availability of goods (especially relating to food and political insurgence)</p> <p>Risk 8: Non-commitment of NS management on inserting MPCT within disaster-response</p>
Indicator 3.2 Number of regional exchange workshops on MPCT within this DP-programme organized with the NS involved	<p>Regional Exchange workshops organized: 0</p>	<p>Regional Exchange workshops organized: 1</p>	<p>Meeting/workshop reports Attendance lists</p>	

<p>Indicator 3.3: Number of IEC materials developed and disseminated for beneficiary information and general advocacy for CBI</p>	<p>Burundi Beneficiary information materials on MPCT disseminated: 0 General advocacy messages on MPCT disseminated: 0</p> <p>Rwanda Beneficiary information materials on MPCT disseminated: 0 General advocacy messages on MPCT disseminated: 0</p> <p>Tanzania Beneficiary information materials on MPCT disseminated: 0 General advocacy messages on MPCT disseminated: 0</p>	<p>Burundi Beneficiary information materials on MPCT disseminated: 1050 HH visits, 3 local media campaigns, 3000 flyers General advocacy messages on MPCT disseminated: 1 French/English documentary</p> <p>Rwanda Beneficiary information materials on MPCT disseminated: 150 books, 3 mobile cinema, 45 wall paintings General advocacy messages on MPCT disseminated: 1 French/English documentary</p> <p>Tanzania Beneficiary information materials on MPCT disseminated: 3 mobile cinema, 3 local media campaigns General advocacy messages on MPCT disseminated: 1 English/Swahili documentary</p>	<p>List of developed IEC materials; booklet and documentary film</p>	
<p>Result 4: Crisis Modifier: Pilot-test the preparedness mechanisms with real-time emergency response</p>				
<p>Indicator 4.1: Number of disaster-affected households assisted with MPCT</p>	<p>N/A</p>	<p>Burundi Number of disaster affected households assisted with MPCT: 1300 HH</p> <p>Rwanda Number of disaster affected households assisted with MPCT: 900 HH</p> <p>Tanzania Number of disaster affected households assisted with MPCT: 1200 HH</p>	<p>Cash transfer reports by 3rd party/FSP</p>	
<p>Activities result 1</p>	<p>1.1 Perform Community Assessment (VCA, risk and hazard mapping, beneficiary preferences)</p>			

	<ul style="list-style-type: none"> 1.2 Perform a market assessment 1.3 Determine and approve the SMEB (Severe Minimum Expenditure Basket) value 1.4 Perform a mapping and stakeholder analysis on key actors within MPCT and on key cash transfer mechanisms 1.5 Identification of needed capacity on MPCT within NS 1.6 Analyze and consolidate data in baseline report 1.7 Develop a set of MPCT scenarios for the most likely hazards to happen 1.8 Appointment of Cash Focal Point (FP) within the Disaster Management-department of the NS 1.9 Establishment of Cash Working Group/Steering Committee (WG) 1.10 Organization of regular meetings of the MPCT Working Group and ensuring feedback loop to NS board/management 	
Activities result 2	<ul style="list-style-type: none"> 2.1 Organize trainings and refreshers <ul style="list-style-type: none"> 2.1.1 For the MPCT FP 2.1.2 For the supporting staff in logistics, finance and administration 2.1.3 For the heads of MPCT within branches 2.1.4 For volunteers 2.1.5 For Trainers and Master Trainers 2.1.6 For the board 2.2 Development of MPCT SOPs on HQ and branch level 2.3 Training of related MPCT staff and volunteers on content of SOPs 2.4 Organization of SOP simulation exercises (walk-through test) 2.5 Development of a beneficiary feedback mechanism 2.6 Draft and sign pre-agreements with 3rd Parties or Financial Service Providers 2.7 Pre-position contingency stocks including MPCT materials and (if possible) cash-for-cash 2.8 Implement small scale pilot MPCT 	
Activities result 3	<ul style="list-style-type: none"> 3.1 Organize regular meetings with the MPCT network: donors, governmental institutions, NGO's, INGO's, CaLP, Financial Service Providers, Private sector (insurance companies), ... 3.2 Organization of regional exchanges with other NS involved in the DGD funded MPCT programme 3.3 Develop materials for beneficiary information and communication 3.4 Develop materials for advocacy towards potential donors and general public 	

	3.5 Perform an evaluation and audit of the MPCT programme	
Activities result 4	4.2 Activate emergency response teams ready to implement MPCT 4.3 Disburse MPCT to people affected by emergency 4.4 Ensure monitoring during the MPCT testing both during and after the disbursements. 4.5 Conduct a lessons learned workshop	

